

Commission de services
régionaux Nord-Ouest
Direction générale



Northwest Regional
Service Commission
Head Office

Commission de services
régionaux Nord-Ouest
Urbanisme



Northwest Regional
Service Commission
Planning

Commission de services
régionaux Nord-Ouest
Déchets solides



Northwest Regional
Service Commission
Solid Waste

2015 Annual Report

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2. Message from the Chair

As Chair of the Northwest Regional Service Commission, it is my pleasure to present our third Annual Report covering the 2015 fiscal year.

Three years have already passed since the provincial government began adopting various measures to create a new system of local governance in New Brunswick. Rolling out this new structure in all regions of the province has had its challenges, and a number of regions are still dealing with these challenges.

In the 2015 fiscal year we were able to finalize the restructuring and transition in NWRSC. We made the modifications we needed to improve efficiency and client access. Our financial statements show that services are being managed properly. We believe that NWRSC now rests on a solid foundation of human and financial resources, and that it is time to look to the future and establish mechanisms to foster regional collaboration and dialog.

Last May, we organized a day of reflection on local governance. It was successful in terms both of participation from the communities and of the caliber of the speakers.

In the fall of 2015, we participated actively in the Provincial Regional Consultation Tour organized by the Association francophone des municipalités du Nouveau-Brunswick, the “Regional Development Summit”.

The result of both activities was the same, the desire of the regions to be empowered and to cooperate more on a regional basis.

Last March, the members of the Board of Directors had an opportunity to meet with the Honorable Brian Kenny, Minister of Environment and Local Government; the Honorable Francine Landry, Minister of Post-Secondary Education, Training and Labour; and Mr. Chuck Chiasson, MLA for Victoria-La-Vallée, to discuss challenges and issues in the region and encourage the Minister to take the necessary steps toward full municipalization if we want to see the regions and the province progress.

In the same vein, I want to thank and congratulate the municipalities and volunteers working tirelessly on the municipalization of their area in the Haut-Madawaska. We hope that everything will come to fruition in the next few months. Full municipalization is the way to go for progress in the development of our region.

In 2016, NWRSC made a voluntary financial contribution to the Acadia of the Land and Forests Core Leadership Team, a think-tank and action group

considering economic issues in the three regions (Témiscouata, Maine and Northwest New Brunswick). It was an opportunity for NWRSC to launch the economic aspect of its mandate and to participate in development in the three border regions. I want to mention the financial participation of the LSDs to this effort and to express our thanks.

A committee made up of members of the Board of Directors and the ED was set up in March 2015 to start discussions with the members of the Board of the Aéroport Madawaska Airport (AMA) aimed at identifying different options for the future of the Saint-Léonard Regional Airport, including the option to develop an agreement to transfer the Saint-Léonard Airport to NWRSC. Unfortunately, an agreement satisfactory to both parties could not be found during the 2015 fiscal year.

In 2015 we continued to fulfill our duties with respect to the different mandated services. We held five (5) general meetings and eleven (11) meetings of the Executive Committee. As you read the following pages, you will learn about this year's results in the development, solid waste management and power generation sectors.

We carried out major maintenance work on the biogas infrastructures and went ahead with the firm Roy Consultants on three (3) important studies in the area of solid waste management:

- Estimate of capital expenditures for 2016-2020 and review of operations;
- Establish a development plan for solid waste landfill cells;
- Estimate the return on investment on increased biogas capture.

These studies show our willingness to continue economic and sustainable development in this sector in order to meet expectations from the region's municipalities.

Development employees took the lead on several local and/or regional questions. Besides delivering day-to-day services, they work closely with the municipalities, government agencies, Departments and other bodies to develop concrete decision-making tools. These include:

- Intergenerational park project in Sainte-Anne de Madawaska;
- Route Corridor project;
- Haut-Madawaska amalgamation project;
- Impact study for the Saint-Jacques LSD firing range project;
- Energy East Trans-Canada project (interprovincial table);
- Etc.

Some of these are long-term projects affecting more than one fiscal year.

A number of working meetings took place in the past fiscal year with the Executive Directors of the RSCs in the province and employees of the Department of Environment and Local Government to set the broad guidelines for the regional strategies in concert with the provincial development policy. There was some slight progress with the provincial authorities. NWRSC still wants to continue the work done in 2015 to collect data and establish an overview of its territory for the 2016 fiscal year.

As in the past, we continued to cooperate with and contribute financially to the operations of Resnet and Atelier des copains. These organizations have a major impact on the communities in our region.

In conclusion, I want to thank the members of the Board of Directors and of the Executive Committee for their contributions to the Commission. Sincere thanks goes as well to governance staff, department directors and front-line personnel for your excellent collaboration.

Thank you!

.....
Pierre Michaud

Chair of the Board

3. Gouvernance and Administration

The Board of Directors of the Northwest Regional Service Commission is made up of 18 members as follows: 13 representatives of municipalities; 5 representatives of local service districts and a representative from the Department of Environment and Local Government, Mr. Doris Blanchard acts as a resource person.

Caron, Francine	Mayor of Baker-Brook
Cyr, Gérard	Mayor of Saint-François
Desjardins, Allain	Mayor of Rural Community of Saint-André
Dubé, Roland	Mayor of Saint-Hilaire
Keeley, Richard	Mayor of Grand Falls
Labrie, Louis	Representing the LSD
LeBlond, Michel	Mayor of Rivière-Verte
Levesque, Roger	Mayor of Sainte-Anne de Madawaska
Martel, Alain	Representing the LSD
Michaud, Pierre, Chairman	Mayor of Clair
Michaud, Max	Interim Mayor of Lac Baker
Rioux, Cyril	Mayor of Drummond
Roy, Paul	Representing the LSD
Simard, Cyrille	Mayor of Edmundston
Martin, Brigitte	Representing the LSD
Somers, Nicole	Mayor of Saint-Quentin
St-Amand, Carmel, Vice-President	Mayor of Saint-Léonard
St-Jarre, Luc	Representing the LSD

List of employees at the Head Office

Employees	Duties
François Picard	General Manager
Suzanne Gaudet	Finance Director
Nicole Rioux	Administrative Assistant

4. Role of the Northwest Regional Service Commission

- Promote and facilitate planning and voluntary agreements among communities (infrastructure, facilities, services, etc.
- Define and solve questions of common interest
- Strengthen collaboration
- Define and facilitate possibilities to combine local capacities and share resources and costs
- Improve efficiency by further integrating services on a regional scale
- Serve as a regional forum for collaboration among communities on regional questions.

5. Mandatory Services from the Northwest Regional Service Commission

- Regional development
- Local development in local services districts
- Solid waste management

Other eligible initiatives under the Regional Services Delivery Act

- Regional collaboration on policing services
- Regional emergency measures planning (facilitator)
- Planning for regional recreational, cultural and sports infrastructures and sharing of costs for these facilities
- Any other services that the Board of Directors deems appropriate (unsightly premises, tourism, community economic development, etc.)

It should be noted that the first three points are mandatory services for the NWRSC, while the other four points are not yet in the system and that they are incentive initiatives.

6. Regional Profile

According to Statistics Canada, 48 296 persons lived in the region served by NWRSC in 2015. This population is dispersed over an area of 7 985 km², of which over 37% (2 986 km²) is Crown land reserved for forestry. The regional economy is still largely based on exploiting natural resources (wood and agriculture) and on manufacturing, but the service economy is growing, mainly centered around healthcare and educational institutions.

NWRSC provides services to all communities in the region. The following table identifies each community and the services NWRSC provides in the area. The 31 entities include one city, three towns, eight villages, one rural community and 18 local service districts.

Table 6.1

Services Provided by Community

Community	NWRSC Services				
	Head Office	Solid Waste Management	Planning / Building Inspection	Regional Planning	Planning / Community planning
Baker-Brook	•	•	•	•	•
Clair	•	•	•	•	•
Drummond	•	•		•	
Edmundston	•	•		•	
Grand Falls	•	•		•	
Lac Baker	•	•	•	•	•
Rivière-Verte	•	•	•	•	•
Rural Community of Saint-André	•	•	•	•	•
Saint-François-de-Madawaska	•	•	•	•	•
Saint-Hilaire	•	•	•	•	•
Saint-Léonard	•	•	•	•	•
Saint-Quentin	•	•	•	•	•
Sainte-Anne-de-Madawaska	•	•	•	•	•
LSD Baker Brook	•	•	•	•	•
LSD Clair	•	•	•	•	•
LSD Lac Baker	•	•	•	•	•
LSD Madawaska	•	•	•	•	•
LSD Rivière-Verte	•	•	•	•	•
LSD Saint-Basile	•	•	•	•	•
LSD Saint-François	•	•	•	•	•
LSD Saint-Hilaire	•	•	•	•	•
LSD Saint-Jacques	•	•	•	•	•
LSD Saint-Joseph	•	•	•	•	•
LSD Denmark	•	•	•	•	•
LSD Drummond	•	•	•	•	•
LSD Grand Falls	•	•	•	•	•
LSD Notre-Dame-de-Lourdes	•	•	•	•	•
LSD Saint-Léonard	•	•	•	•	•
LSD Sainte-Anne	•	•	•	•	•
LSD Saint-Quentin	•	•	•	•	•
LSD St-Martin de Restigouche	•	•	•	•	•

Territory of the Northwest Regional Service Commission

[illegible]

7. Land-Use Planning Services

These days, people are used to hearing about environmental protection, exploitation of natural resources, community development, diversification of energy sources, public health and climate change. All of these subjects, however, have very different impacts on the landscape. Their introduction or execution have a huge effect on how our communities are laid out and they require certain interventions to adapt or to ensure orderly and harmonious development of land use.

Planning allows and equips communities to set specific objectives and action strategies to ensure better return on public investments and improve the quality of life of residents.

The *Urban Planning Act* also calls for the development department to enforce land use development by-laws and regulations. Zoning, construction and subdivision by-laws provide a framework to evaluate projects from the points of view of coordination and siting (usage, location, volume of constructions, fitting into the existing built environment, etc.).

NWRSC's planning department provides professional expertise to communities for local and regional land use development services, processing subdivision applications and geomatics and cartographic services. The inspection department provides expertise in applying the National Building Code and National and ensuring the safety of constructions and buildings.

The reduced team of 10 employees delivers services from offices in Edmundston, Saint-André and Saint-Quentin. Since early 2015, the municipalities of Edmundston, Grand Falls and Drummond have been offering their own local planning services. NWRSC adjusted its planning services by closing one office, decreasing staffing levels and reducing the number of representatives on the Planning Review Committee (PRC).

Table 7.1 shows the various administrative duties and approvals for local planning services in 2015.

Table 7.1

Administrative duties and approvals

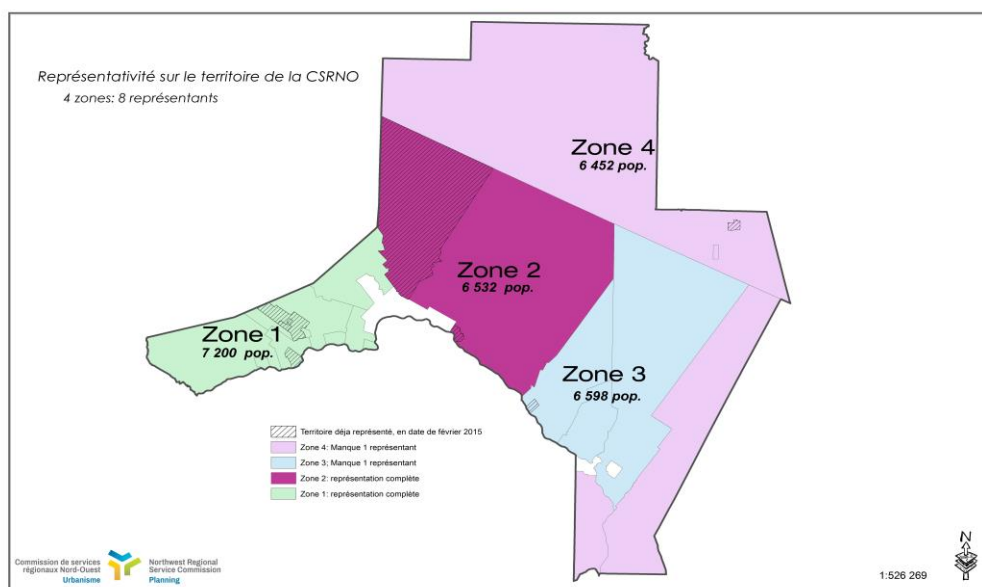
		2015
PRAC	Number of meetings	7
	Number of files	22
	Number of decisions	30
	By-Laws Amendments	20
	Variances and Approvals	6
	Subdivision recommendations	4
Planning	Zoning confirmation	23
	Planning Agent adjustments	11
	Neighbourhood letters	302
	Planning permits	760
	Order to comply	66
	Appeal Board	2
	Provincial Court	0
Subdivision	Court of Queen's Bench	0
	Subdivision approvals	112
	Document approvals	97
Construction	Exemptions	27
	Building permits	760
	Waivers	165
Community Projects	Regional and local	35

Planning Review Committee

The legal responsibilities of a RSC include granting adjustments to zoning and subdivision by-laws, making recommendations to municipal councils about proposed changes to their existing by-laws and making recommendations on all matters of urban planning. This responsibility resides in a committee formed of eight residents of the region. They meet regularly to rule on the merits of a project for approval, naturally always using the criteria set in the different by-laws voted by the municipal councils. In 2015, this committee met 7 times, considered 22 cases, ruled on 6 adjustments and made 30 recommendations.

The following table gives the names of the members of the committee and their attendance at meetings. The following map shows the territory covered by NWRSC divided into four (4) representation zones based on population.

ZONE 1		ZONE 3	
Michael E. Bossé 7 / 7	Clair	Kenneth Akerley 5 / 5	Saint-Léonard
Charles Bouchard 5 / 7	Lac Baker	Guy Coté 5 / 5	Saint- André
ZONE 2		ZONE 4	
Luc Frenette, Président 5 / 7	Rivière-Verte	Alain Martel 6 / 7	Saint-Quentin (LSD)
Josée Levesque 2 / 7	Saint-Joseph (DSL)	Roger Dupéré 5 / 5	Saint-Quentin



Subdivision

Development officers are responsible for processing all types of applications related to a subdivision, whether for real estate transactions, parcel exchanges or development plans for a whole area.

Table 7.2 presents the distribution of dossiers processed by community and by type of application involved for the entire territory served by NWRSC. The graph below shows, however, a decrease in new lots created annually in the area. It must also be noted that since 2013 only 45% of the new lots created have been in a municipal environment.

Graph 7.1

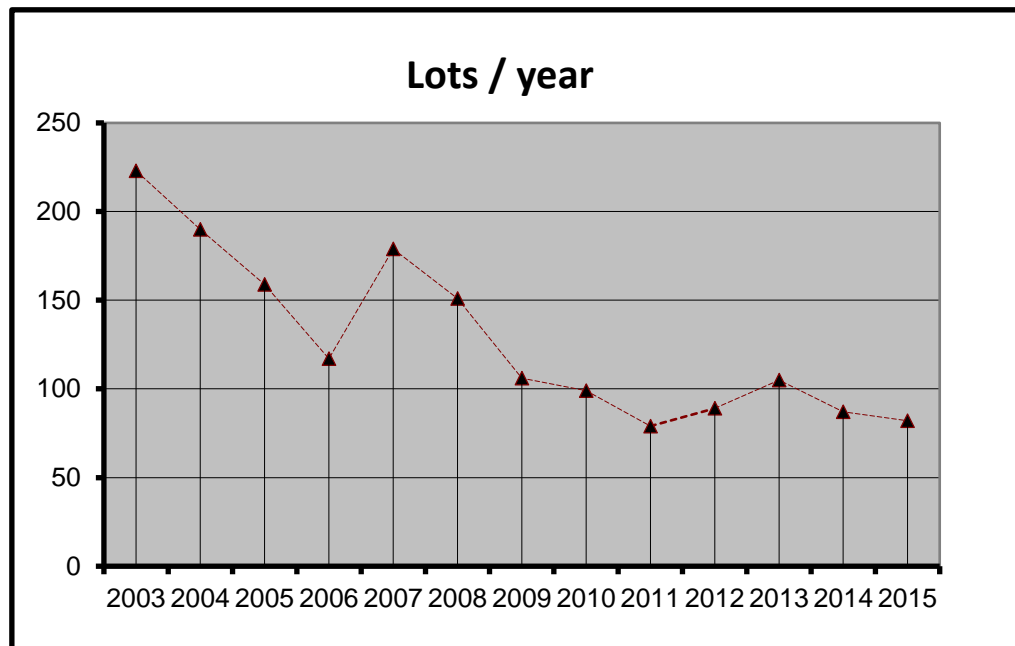


Table 7.2
Subdivision Report
(2015)

Municipalities	Lots					Documents	
	Lots	Parcels	Streets	Servitudes	Plans	Approval	Exemption
Baker Brook	1	0	0	0	1	0	1
Clair	0	3	0	0	2	3	0
Rural Community of Saint-André	3	1	0	0	3	4	2
Drummond	0	1	0	0	1	2	0
Edmundston	6	8	1 (69m)	3	12	4	1
Grand FA	2	6	0	0	6	10	0
Lac Baker	3	6	0	0	6	11	2
Rivière-Verte	0	1	0	0	1	1	1
Sainte-Anne-de-Madawaska	1	0	0	0	1	0	0
Saint-François	0	2	0	0	2	1	0
Saint-Hilaire	1	2	0	0	1	2	0
Saint-Léonard	1	0	0	0	1	1	0
Saint-Quentin	5	3	0	0	5	1	0
Sub-total municipalities	23	33	1 (69m)	3	42	40	7
LSD	Lots	Parcels	Streets		Plans		
Baker Brook	2	0	0	0	2	3	0
Clair	1	0	0	0	1	1	0
Denmark	5	8	0	0	11	7	2
Drummond	5	5	0	0	8	8	3
Grand-Sault	11	2	0	0	9	8	2
Lac Baker	0	0	0	0	0	0	0
Madawaska	0	0	0	0	0	0	0
Notre-Dame-de-Lourdes	1	0	0	0		1	0
Rivière-Verte	8	2	0	0	3	3	0
Sainte-Anne	2	2	0	0	2	3	2
Saint-Basile	0	2	0	0	2	1	0
Saint-François	0	2	0	0	2	2	0
Saint-Hilaire	0	0	0	0	0	0	2
Saint-Jacques	1	0	0	0	1	1	2
Saint-Joseph	4	5	0	0	8	6	3
Saint-Léonard	6	4	0	0	8	6	1
Saint-Quentin	13	3	0	0	12	7	4
St-Martin de Restigouche	0	0	0	0	0	0	0
LSD Sub-total	59	35	0	0	69	57	21
TOTAL	82	68	1 (69m)	3	111	97	28

Note: This table represents the number of registered plans and documents.

Construction

Compiling data from building permits issues gives a detailed portrait of construction activity over the entire area. In 2015, 1,515 permits were issued in the service area as a whole, representing a value of \$40,957,914. Based on the average over the past three years, the number of permits increased by 13% but the value of constructions dropped by 12%.

Data is not compiled in the same way everywhere in the area, so we could not sort it by sector of activity in the municipalities of Grand Falls and Drummond. Table 7.4 gives more detail on the distribution of permits by community, value and usage.

Table 7.3 represents the actual cost to the municipalities and LSDs of local planning services.

Table 7.3
2015 Local development/planning services

MUNICIPALITIES	BUDGET 2015	2015 PLANNING REVENUES				REVENUES TOTAL	Actual cost to municipalities and LSD
		Jan Feb March	April May June	July Aug Sept	Oct Nov Dec		
Baker Brook	\$ 14 197,00	\$ 125,00	\$ 165,00	\$ 572,00	\$ 455,00	\$ 1 317,00	\$ 12 880,00
Clair	\$ 41 767,00	\$ 137,00	\$ 5 606,50	\$ 1 956,50	\$ 984,00	\$ 8 684,00	\$ 33 083,00
Lac Baker	\$ 27 882,00	\$ 495,00	\$ 4 752,00	\$ 1 398,00	\$ 561,00	\$ 7 206,00	\$ 20 676,00
Rivière Verte	\$ 21 321,00	\$ 347,00	\$ 992,35	\$ 1 895,00	\$ 516,30	\$ 3 750,65	\$ 17 570,35
Communauté rurale de Saint-André	\$ 99 389,00	\$ 674,00	\$ 2 857,50	\$ 996,50	\$ 1 027,95	\$ 5 555,95	\$ 93 833,05
Ste Anne de Madawaska	\$ 20 607,00	\$ 97,00	\$ 1 158,60	\$ 904,00	\$ 225,00	\$ 2 384,60	\$ 18 222,40
Saint-François	\$ 19 257,00	\$ -	\$ 464,00	\$ 1 113,00	\$ 440,00	\$ 2 017,00	\$ 17 240,00
Saint-Quentin	\$ 61 578,00	\$ 375,00	\$ 4 170,00	\$ 6 037,15	\$ 831,40	\$ 11 413,55	\$ 50 164,45
Saint-Hilaire	\$ 13 464,00	\$ -	\$ 96,75	\$ 175,00	\$ 287,50	\$ 559,25	\$ 12 904,75
Saint-Léonard	\$34 999,00	\$0,00	\$ 445,60	\$ 3 138,00	\$ 976,60	\$ 4 560,20	\$ 30 438,80
LSD Northwest Region	\$491 033,00	\$13 310,00	\$ 22 684,20	\$ 26 409,50	\$ 21 359,45	\$ 83 763,15	\$ 407 269,85
TOTAL	\$845 494,00	\$15 560,00	\$ 43 392,50	\$ 44 594,65	\$ 27 664,20	\$ 131 211,35	\$ 714 282,65

Tableau 7.4

Value of building permits

2015							TOTAL
Municipalities /	Residential	Commercial	Industrial	Institutional	Agriculture	Other	Value
Baker Brook	\$86 000	\$ -	\$ -	2 000 \$	\$0	\$0	\$88 000
Clair	\$289 000	\$ 63 000	\$ 700 000	\$0	\$0	\$0	\$1 052 000
Communauté rurale	\$884 173	\$ 50 000	\$ 80 000	\$0	\$80 000	\$2 600	\$1 096 773
Drummond	\$ -	\$ -	\$ -	\$ -	\$ -	\$397 960	\$397 960
Edmundston	\$8 397 720	\$ 5 401 700	\$ 45 000	\$3 092 000	\$2 000	\$203 150	\$17 141 570
Grand-Sault	\$ -	\$ -	\$ -	\$ -	\$ -	\$5 833 986	\$5 833 986
Lac Baker	\$676 000	\$ -	\$ -	\$ -	\$ -	\$ -	\$676 000
Rivière-Verte	\$164 000	\$ 30 000	\$ 144 000	\$0	\$0	\$300	\$338 300
Sainte-Anne-de-Mac	\$240 365	\$ 68 000	\$ -	\$34 100	\$0	\$6 500	\$348 965
Saint-François	\$203 300	\$ 4 000	\$ -	\$0	\$0	\$7 000	\$214 300
Saint-Hilaire	\$33 700	\$ -	\$ -	\$0	\$0	\$0	\$33 700
Saint-Léonard	\$296 639	\$ 85 000	\$ -	\$122 500	\$0	\$49 000	\$553 139
Saint-Quentin	\$1 275 019	\$ 548 035	\$ -	\$ 352 000	\$0	\$0	\$2 175 054
Sub-total	12 545 916 \$	\$6 249 735	\$ 969 000	\$3 602 600	\$82 000	\$6 500 496	\$29 949 747
LSD	Residential	Commercial	Industrial	Institutional	Agriculture	Other	Value
Baker Brook	\$453 000	\$0	\$0	\$0	\$0	\$0	\$453 000
Clair	\$ 96 000	\$0	\$0	\$0	\$0	\$0	\$96 000
Denmark	\$ 141 100	\$0	\$0	25 000 \$	\$15 000	\$2 500	\$158 000
Drummond	\$791 775	\$0	\$0	\$0	\$222 000	- \$	\$1 013 775
Grand-Sault	\$1 036 500	\$0	\$0	\$0	\$0	\$7 800	\$1 044 300
Lac Baker	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Madawaska	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Notre-Dame-de-Lou	\$134 000	\$0	\$0	\$22 492	\$0	\$0	\$156 492
Rivière-Verte	\$210 500	\$0	\$0	\$0	\$0	\$0	\$210 500
Sainte-Anne	\$290 500	\$0	\$0	\$0	\$10 000	\$0	\$300 500
Saint-Basile	\$100 500	\$25 000	\$0	\$0	\$0	\$0	\$125 500
Saint-François	\$73 000	\$0	\$184 000	\$0	\$375 000	\$6 000	\$638 000
Saint-Hilaire	\$ 321 500	\$0	\$0	\$0	\$0	\$0	\$321 500
Saint-Jacques	\$1 076 400	\$0	\$0	\$0	\$20 000	\$0	\$1 096 400
Saint-Joseph	\$709 400	\$36 000	\$0	\$20 000	\$75 000	\$0	\$840 400
Saint-Léonard	\$635 600	\$60 000	\$0	\$0	\$60 000	\$12 100	\$767 700
Saint-Quentin	\$1 754 000	\$7 000	\$1 760 000	\$0	\$264 000	\$0	\$3 785 000
St-Martin de Restig	\$500	\$0	\$0	\$0	\$0	\$0	\$500
Sub-total	\$7 824 275	\$ 128 000	\$1 944 000	\$42 492	\$1 041 000	\$28 400	\$ 11 008 167
Total	\$20 370 191	\$6 377 735	\$2 913 000	\$ 3 645 092	\$1 123 000	\$6 528 896	\$40 957 914

Land-Use Planning and Community Projects

Besides issuing construction permits, processing applications and enforcing zoning and subdivision by-laws, NWRSC's urban planning team is directly involved in helping communities to flourish. The planning exercises in each community (municipal or rural plans) identify projects to be executed in order to make the objectives of these plans a reality. The role of our services is to allow our partners to carry out projects, in partnership with interested stakeholders, that meet the desires of the public and the municipal councils.

These value-added projects are also a way for communities to use our involvement as a value in executing the projects, making it easier to obtain funding from higher levels of government.

Here is an overview of the different projects in which staff members were involved.

Community Projects:

Region	1. Carno
	<ul style="list-style-type: none">- Lac Unique watershed plan- Management of designated drainage basins: Rivière à la Truite, Ruisseau Trois-Milles, Smyth Creek, Madawaska River and tributaries- Modeling for integrated watershed management in northwest New Brunswick- Improvement of the Iroquois-Blanchette basin
	2. TransCanada pipelines, CARNO, MRC, OBV
	3. Development of an access policy for lots on private accesses
	4. Service planning and governance (local and regional)
	5. Define with the Department the orientation and design of a provincial policy on land use development and a regional strategy
	6. EMTO, identification of ATV network, owners
	7. Adaptation and climate change, CPAWS, WWFC, St. John River Advisor

8. “Maps and documents” technical support for the Saint-Jacques and Saint-Léonard airports
9. Corridor route between Saint-Jacques and Haut Madawaska
10. Evaluate possible sites to relocate the firing range
11. Recreation planning program for NWRSC
12. Project to amalgamate the communities in Haut Madawaska

Clair	1-	Study of drinking water wellfield protected areas
Baker-Brook	1-	Study of drinking water wellfield protected areas
Edmundston	1- 2-	Cartography and modifications to zoning by-law Evaluation of GIS project application to improve data management in several departments of the municipality
Sainte-Anne de Madawaska	1-	Intergenerational park, design and formulation of the funding application
Saint-Léonard	1- 2- 3- 4-	Study of the road from the Industrial Park to Route 17 Define use for the old municipal building lot Review subdivision by-law Review construction by-law
Saint-André Rural Community	1- 2-	Environmental risk assessment (ERA) McCain Food (Back-up wells) Prepare a rural plan (adoption expected in early 2016)
Saint-Quentin	1- 2- 3- 4-	Overall subdivision plan for a residential neighborhood in the municipality Design parking lot and traffic area (Tim Hortons) Technical assistance to Théâtre Montcalm Review subdivision by-law

- 5- Review construction by-law
- 6- Assess and review zoning by-law (not completed)

Haut Madawaska	1-	Study of community amalgamation and regional cartography
Saint-François LSD	1-	Carno - protection and development of Lac Unique
Saint-Joseph LSD	1- 2-	Carno / Iroquois-Blanchette, Digital database for firefighters
Grand Falls LSD	1-	Environmental risk assessment (ERA) (Hydrocarbon Contaminated and Disposal) (McLaughlin Soil Management Facility Ltd.)
Saint-Quentin LSD	1-	Environmental risk assessment (ERA) (Groupe Savoie “soaking tank”)

List of employees at the Land-Use Planning Services

Employees	Fonctions
Maurice D'Amours	Director of planning and planning agent
Jacques Desjardins	Planning agent
Jennifer Bradley	Urban planner
Étienne Paquet Moisan	Urban planner
Catherine Dufour	Geomatics technician (SIG)
Nathalie Roy	Administrative assistant for planning service
Lise Bellefleur	Reception secretary for planning service
Julien Bouchard	Building inspector and IT Technician
Yann St-Pierre	Building inspector
Marven Ouellette	Building inspector

8. Solid Waste Services

The year 2015 for the Northwest Regional Service Commission's Solid Waste Services is summarized in the data in the following graphs and tables.

Table 8.1: Volume of waste received at the Montagne de la Croix from NWRSC

Year	Volume (t)	\$/t
2011	29 729,60	\$ 57.00
2012	30 563,75	\$ 57.00
2013	27 244,82	\$ 57.00
2014	26 085,54	\$ 57.00
2015	25 548.46	\$ 57.00

Table 8.2: Volume of waste received at the Montagne-de-la-Croix from RSC 12

Year	Volume (t)	\$/t
2011	9 779,71	\$ 57.00
2012	10 906,59	\$ 57.00
2013	9 918,07	\$ 57.00
2014	10 081.77	\$ 57.00
2015	8 543.77	\$ 57.00

Table 8.3: Volume of waste received at the Montagne-de-la-Croix from Maine

Year	Volume (t)	\$/t
2011	10 158,19	\$ 70.00
2012	10 519,51	\$ 75.00
2013	9 724,46	\$ 75.00
2014	9 937,33	\$ 75.00
2015	10 001,81	\$ 75.00

In summary, the regional sanitary landfill at Montagne-de-la-Croix received 44 094 tonnes of waste in 2015; 4.5% less than the previous year.

Construction and Demolition Waste

Besides the NWRSC landfill, two private sites in the area (Edmundston, Gallant Entreprises and Grand Falls, North West Sanitation) accept construction and demolition waste. The volume received at the NWRSC site is thus marginal. Table 8.4 below shows the volumes received in the last five years.

Tableau 8.4: Volume de matériaux de construction et de démolition

Year	Volume (t)	\$/t
2011	880,49	\$ 25.00
2012	540,36	\$ 25.00
2013	676,25	\$ 25.00
2014	383,30	\$ 25.00
2015	706,29	\$ 25.00

Asbestos

Based on the waste management services' certificat, NWRSC accept asbestos only from clients in New Brunswick. It is billed at \$70.00/m³ with a minimum charge of \$500/load. Table 8.5 below shows the volumes received in the last five years.

Table 8.5: Asbestos Buried

Year	Deliveries	m ³
2011	4	17,62
2012	30	568,04 *
2013	3	14,7
2014	3	31,62
2015	3	21,74

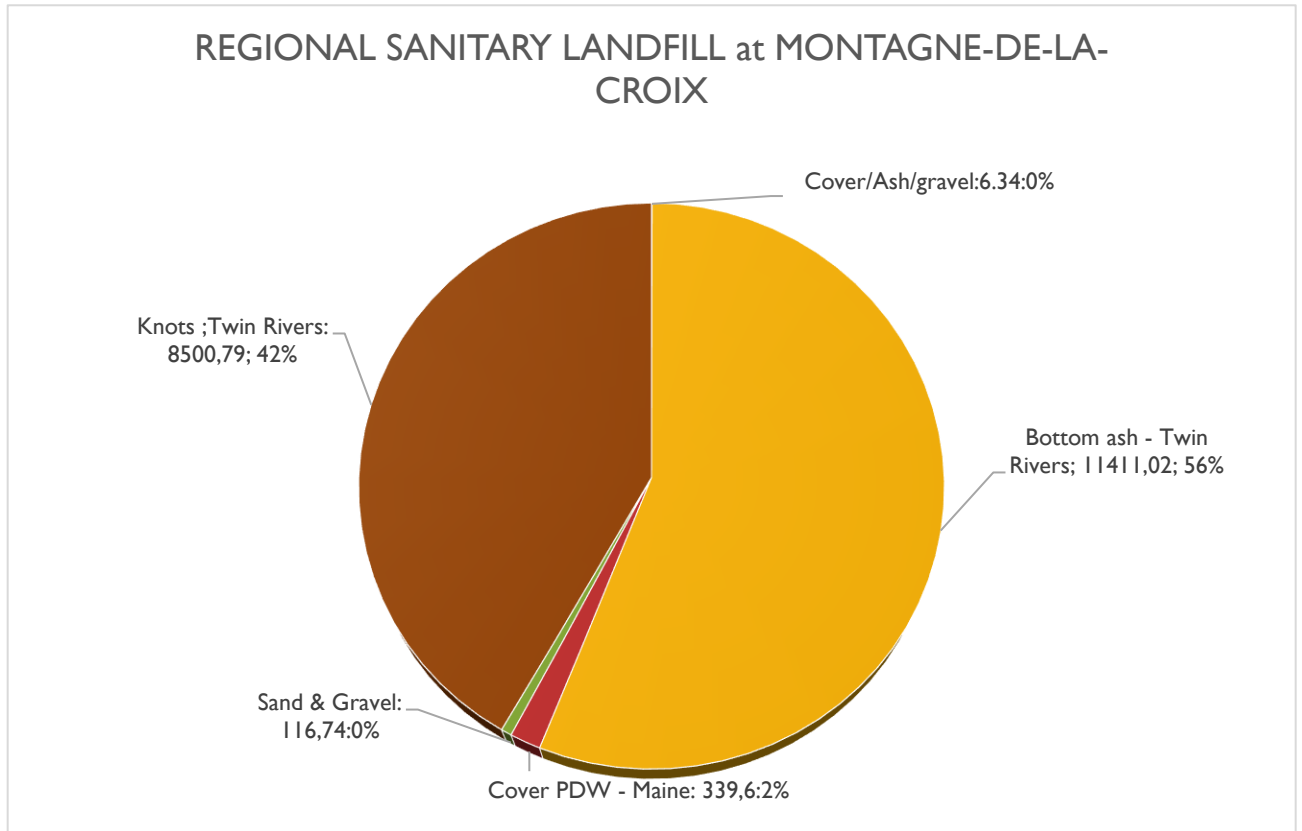
* Volume from the Perth-Andover Hospital

Reclaimed Material

To generate additional revenue and comply with certification requirements, NWRSC's solid waste management services receive reclaimed material from the industrial sector. This includes chipped construction and demolition material, sand, knots of wood, ash and debarking gravel and represented a volume of 20 374.49 tonnes and generated revenues of \$ 139 045 in 2015.

Graph 8.1 below identifies the different types of material accepted as reclaimed material and the volumes of each type received in 2015.

Graph 8.1: Reclaimed Material



Recycling

Material recovered from voluntary drop-offs has been sent to Atelier des Copains in Saint-François, where it is sorted and sold. L'Atelier des Copains received 249.18 tonnes of recycling material from NWRSC in 2015.

In 2015, NWRSC paid the following amounts to Atelier des Copains: \$132,546.72 for its services in sorting and selling recovered material, \$41,271.52 to compensate for lost revenues due to variations in the prices of recyclables and \$7,608.65 from the “Atlantic Dairy Council” for recycling milk cartons.

NWRSC provided \$49,059 in funding to RESNET to help it to cover the costs of transporting recycled computer equipment to the various recycling centres.

Public Relations and Education

In 2015, the special project giving tours of the landfill site to Grade 4 was repeated. The students had an unmatched learning experience and the teachers made positive comments.

A school waste reduction committee was established (teachers, janitorial staff, community agents) to improve recovery programs in the schools. Funding came from the NB Environmental Trust Fund.

Numerous workshops on waste reduction (recycling, composting, healthy green lunch box...) were offered in K-12 schools in the Northwest region.

In the spring, several introductory workshops on household composting were held in the region's public libraries.

During hazardous household waste collection events, surveys were done with each vehicle to assess the effectiveness of the advertising program.

Hazardous Household Waste

NWRSC operates three drop-off points for hazardous household waste. (Number 1 is at the Montagne-de-la-Croix sanitary landfill and 2 and 3 are in partnership with the fire halls in Edmundston and Saint-François.) NWRSC also held nine hazardous household waste events with its mobile unit in 2015. Table 8.6 shows the volumes of hazardous household waste collected.

Table 8.6 : Hazardous Household Waste Collected

Description	units	Total
Used batteries	kg	865
Automobile batteries	individual	69
Corrosive inorganic liquid - Acid	L	125
Corrosive inorganic liquid - Base	L	302
Flammable liquid	L	10340
Bulk used oil	L	1290
Oxidizing liquid	L	133
Pesticide	L	127
Flammable aerosol	L	1647
Paint – related material	L	14240
Propane - cylinder	L	394
Propane (BBQ)	individual	63
Fluorescent tube	individual	442
Fluorescent compact lamp	individual	382
# véhicules	individual	420

After a RFP, this waste was sent to facilities belonging to Terrapure in Sussex, where it will be sorted and reused, recycled or disposed of in an environmentally friendly manner.

Used Batteries and Fluorescent tubes and Compact Fluorescent Bulbs

The NWRSC has set up depots to recover batteries, fluorescent tubes and compact fluorescent bulbs. Table 8.7 presents the volumes of used batteries and fluorescent tubes and compact fluorescent bulbs recovered in 2015.

Table 8.7: Volume of Batteries and Bulbs Recovered

Batteries	units	total
Nickel Cadmium (Ni-Cd)	kg	430
Nickel metal hydride (Ni-MH)	kg	162.6
Nickel Zinc (Ni-Zn)	kg	0
Alkaline (AA, AAA, 9V, etc...)	kg	4030
Lithium ion (Li-ion)	kg	182.5
Small sealed lead-acid batteries (SSLAB)	kg	95.5
Primary lithium batteries	kg	0
Total	kg	4900.6

Fluorescents	units	Total
Tube and compact (CFL)	individual	941

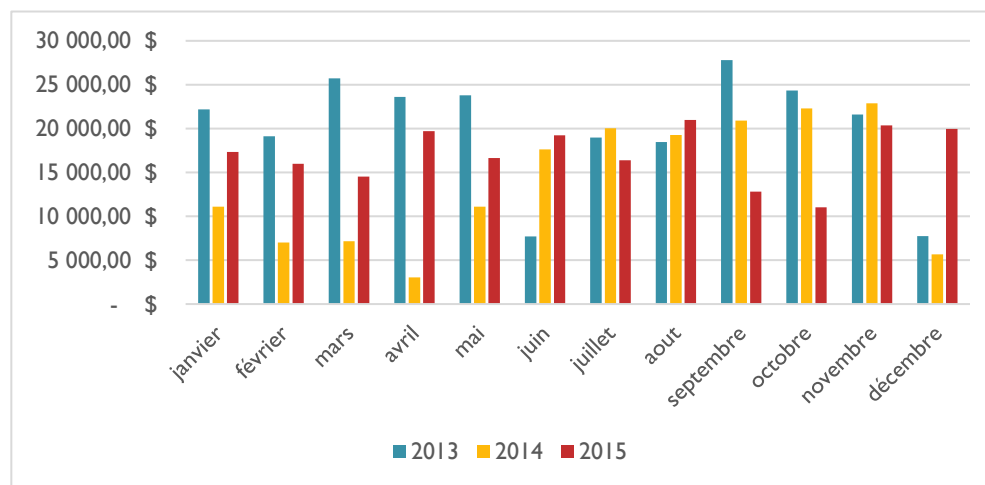
All batteries are sent for free to RBRC in Ontario for recycling. Fluorescent tubes and compact fluorescent bulbs are sent to Terrapure in Sussex, which disposed of them in an environmentally-friendly manner.

Power Generation Facilities

Power generation stabilized in 2015. Since there were no major equipment problems the generating station was able to operate continuously. The 20,000-hour maintenance was performed on the generator during three weeks in September and October. In December, infrastructure work was carried out to optimize biogas capture in the landfill cells.

Graph 8.2 presents sales of power to NB Power in 2015.

Graph 8.2: Sales of power to NB Power



A total of 2,017 Megawatts was sold to NB Power in 2015 for revenue of \$204,969.74, an increase of 21.9% over 2014.

List of employees at the Solid Waste Services

Employees	Fonctions
Jean Bourque	Director
Paul R. Albert	Director of operations
Johanne Philippe	Education and Communication Coordinator
Karen Martin	Administrative Assistant
Gilda Roy	Scale Operator and Administrative Assistant
Luc Blanchette	Recycling Truck Operator/Operations
Roger Deschênes	Operations Supervisor
Jean-Louis Fournier	Heavy Equipment Operator
Jacques Solyme Devost	Heavy Equipment Operator
Michel Montreuil	Operator /operations - seasonal
Philippe Ringuette	Energy / maintenance / operations
Maurice Clavette	Maintenance / operations
Gaëtan Dubé	Seasonal Operator– M. Dubé died September 25, 2015.
Denis Thibodeau	Operator / operations - seasonal
Raoul Clavet	Pointer / inspector / alternate
Terry Martin	Pointer / inspector / operations
Marianne Fournier	Seasonal employment
Géralda Dionne	Seasonal employment
Victorinne Bérubé	Seasonal employment
Sylvie Lebel	Part time weighing operator
Daniel Lebel	Security Guard
Gary Dionne	Security Guard
Donald Arthur Martin	Security Guard / operations -alternate
Jacqueline Clavette	Security Guard
Normande Bérubé	Administrative Assistant / alternate

9. Financial Information

Financial Statements as of December 31, 2015: Appendix A

Mr. Éric Long of Raymond Chabot Grant Thornton will present the financial statements and a Board motion for acceptance will be needed so that a final copy can be sent to the province.

10. Daily Allowances Paid and Expenses Reimbursed to Members of the Board of Directors

Daily allowances for the board members

President/Chairman	\$ 125.00	Per meeting
Members	\$ 100.00	Per meeting
Travelling	\$0,42	Per kilometers

Meetings attended outside the region

\$ 200.00 / day

\$ 0,42 / km

Finance committee / Executive committee

President/Chairman	\$ 125.00	Per meeting
Members	\$ 100.00	Per meeting
Travelling	\$ 0,42	Per kilometers

Planning and review committee

Members	\$ 75.00	
Travelling	\$ 0,42	Per kilometers

11. Looking to the Future - Priorities

- 1) Continually improve services provided by NWRSC;
- 2) Encourage and support regional economic development initiatives;
- 3) Establish a regional development plan in partnership with the province;
- 4) Give NWRSC financial stability;
- 5) Facilitate interregional cooperation;
- 6) Make the province aware of the need to amend the regulations or the Regional Service Delivery Act (adopt and communicate the needed amendments);
- 7) Work on establishing a rural community for the Upper Madawaska County;
- 8) Update municipal plans;
- 9) Build a relationship characterized by cooperation, reciprocity and partnership.

12. Contact Information

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